



Ministry of the Interior and Kingdom
Relations

The Dutch Presidency
(preliminary programme and dates)

Presentation for working group
meeting in Luxembourg,
15 & 16 October 2015

The Dutch
Presidency team
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Draft MTP (2016 – Mid 2017) of NL – SK – MT



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|--|--|---|--|--|--|
| <i>Horizontal theme(draft proposals)</i> | <ul style="list-style-type: none"> - Enhancing good governance: modern civil servants for better public services - From high-quality public services towards high-quality Civil Service - Horizontal & networking society: dilemmas for the public administration of the future - Meeting people's/citizens' expectations – A public administration for tomorrow | | | | |
| Overall themes | Good Public Administration | | Modern & Professional civil Servants | | PA & services to satisfy citizens |
| <i>Relate to 7S</i> | Shared Values & Strategy | Structures | Style, Staff & Skills | | Systems |
| <i>Areas</i> | Reforms & Results | Organisational structure & change | Culture & HRM | Steering & Leadership | Conditions & Relations |
| Netherlands - European Semester - EC Toolbox - Follow up Eval. EUPAN | <ul style="list-style-type: none"> - Performance in PS - Integrity & trust in PS - Reforms in central PA: how to make it happen? CSR's on PA reforms xxx - Strategic Plan (SP) dummy? | <ul style="list-style-type: none"> - Organisation and coordination of/in central PA in MS +EC xxx | Sustainable employability in central PA: <ul style="list-style-type: none"> - Working longer: variety & inclusion in careers (theory + cases) ➢ Cross border mobility & exchange (of CS) xxx | Top Public managers central PA <ul style="list-style-type: none"> - Models TPM in MS compared - Leaders(hip) needed for future ➢ Cross border development & exchange (of SCS) xxx. | Open government <ul style="list-style-type: none"> - Dilemma's for PA xxx |
| Slovakia - Follow up Eval. EUPAN | Open government <ul style="list-style-type: none"> - Public participation in policy making - Evaluation of dialogue on public policies - Open education Regulatory Impact Assessment - implementation Innovation procurement | Structural changes in local state administrations (TBC) <ul style="list-style-type: none"> - Optimisation of structures of local state administration bodies - Renewal of EUPAN handbook | Well-being at work <ul style="list-style-type: none"> - Acts (comparison of benefits with private sector) - Collective agreements Internal acts | Performance evaluation of CS <ul style="list-style-type: none"> - Periodicity, way of evaluation - What is evaluated (performance, abilities, development of personal assumptions); Impact of evaluation | Customer-oriented services: building one-stop shops <ul style="list-style-type: none"> - Strengthening analytical capacities in public administration (mapping, analysing and optimising processes) Digitalisation: G2C |
| Malta - Follow up Eval. EUPAN | <ul style="list-style-type: none"> - Performing organisation and how goals can best translated onto measurable results - Multiculturalism in PA (mobility of goods and services) | | - Effects of ageing workforce on PA: addressing the balance between workplace and workforce needs <ul style="list-style-type: none"> - Increasing employee motivation through support programmes/services | - NPM and the extent to which delegation fosters transparency and ownership | <ul style="list-style-type: none"> - PA delivery for citizens and business - Services closer to citizens: one stop shops - Simplification of legislation - Renewal website EUPAN? |



In general

- ❑ Two working group meetings and the dg meeting
- ❑ No longer HRWG and IPSG but several workshops on different topics
- ❑ First working group meeting in Brussels, other meetings in Amsterdam
- ❑ Mainly interactive working methods with round tables and two pagers
- ❑ Input from MS in workshops/round tables: dilemma's, solutions, cases
- ❑ Two pagers that will be completed during WG meetings and concluded at the dg meeting
- ❑ Testing the EC toolbox in practise
- ❑ Troika meetings in (*November 2015*), March and May 2016

Uncertainties to deal with

- Decisions on the future of EUPAN in December 2015: to implement some short term improvements and to proceed with some long term discussions
- Role of EC, more than as organisation and employer

→ **Experimenting/piloting with new forms + evaluation after each meeting**



1^e . Working group meeting on 21-22 January 2016 (Brussels)

Topics: **Performance, trust and integrity** in public sectors of the EU member states
+ *optional: something about appointment of Top managers*

Inputs:

- **Research** report "Countries compared on public performance" (SCP, 2015/update of 2012)
- **Research** report "Public integrity and trust in the European Union" (Hertie School, 2015)
- Essays/discussion paper made by a **Reflection group** of high level experts from PL, PT, EE, EU on both reports
- Two-pager to introduce the topic and the main questions

+ *optional: overview of CSR's of MS on PA reform*

Way of working:

- Mixture of short presentations, a panel discussion with researchers and reflection group members and interaction with participants with professional chair
- Several smaller workshops on specific questions/areas and cases of MS
- Using mapping technology to show support for statements and conclusions
- Drafting overall conclusions, suggestions and proposals for future

Result: → **improved and completed two pager including proposals for future**



2^e . Working group meeting on 28-29 April 2016 (Amsterdam)

Topics: focus mainly on central public administration

- Top public managers in Europe: MS compared and specific topics for future
- Sustainable employability-working longer: variety and inclusion in careers & mobility
→ European exchange of civil servants and Top managers (ABD pilot)
- Organisational development: organisation and (horizontal & vertical) coordination of/in modern PA to ensure stability and flexibility in a network society
- Open government: dilemma's for organisational (structure, culture and steering) and HR development (e-skills & leadership)
- *SP/MTP and follow up of EUPAN evaluation*
- + *Optional: follow-up of Brussels meeting on performance and Integrity*

Inputs: - **Research** report "Top public managers in Europe" (BZK, 2015/update of 2008)
- Literature on several issues covered + some cases of member states
+ two-pager for each topic to introduce the topic and the main questions

Way of working:

- Several smaller workshops on specific questions/areas (in two rounds)
- Using mapping technology to show support for statements and conclusions

Results: → **Enriched two pagers on each topic including proposals for future**



3^e . Dg meeting on 16-17 June 2016 (Amsterdam)

- Topics:**
- Dilemma's on steering of reforms in (central) PA: How to make it happen?
(implementation, accountability, results; structure and culture; allocation, quality and flexibility of people; management of resources (budget, IT, facilities); change management; chain, relations & network management; top management exchange & leadership)
 - Decision on concrete proposals of WG
 - Conclusions regarding next steps in renewing of EUPAN, e.g. on development of SP
 - Informal discussion with TUNED (How ?)

- Inputs:**
- Two key note speakers
 - + two-pagers for topics to present the theme, conclusions and proposals
 - + additional two pagers to introduce an extra topic (optional)

Way of working:

- Round tables (6-8) on specific topics of interest for dg's (in two rounds) and TUNED?
- Chaired by dg's and directors + dg of other MS to bring in own experience/case
- Assistant per round table to make report and short presentation for plenary
- Using mapping technology to show support for statements and conclusions

Results: → **Decision on two pagers on the topics, including proposals for future**



1. Presenting final draft MTP + first Dutch meeting to Troika in Lux.: 16 Nov. 2015
2. Presenting final draft MTP in the dg meeting in Lux.: 3-4 Dec. 2015
3. Presenting Dutch Presidency programme in dg meeting in Lux.: 3-4 Dec. 2015

→ 1-1-2016: Start of Dutch Presidency

Save the dates!


21-22 January 2016: 1th WG meeting in Brussels

8 April 2016: Troika meeting in The Hague

28-29 April 2016: 2nd WG meeting in Amsterdam

3 May 2016: Troika meeting in The Hague

16-17 June 2016: DG meeting in Amsterdam



We are looking forward to your comment and suggestions!